

Behaviour Policy

2023-2024

Approved by: Catriona Olsen

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Policy Aims and School Vision

The Inspired Philosophy

As part of the Inspired Group, we are also guided by the philosophy of the Inspired group:

- *A child's education is the single most important consideration for any parent or carer.*
- *At Inspired, we believe that it is an individual's total educational experience that instils the knowledge, attitudes, beliefs, and values that they will carry with them for life.*
- *We believe that this set of knowledge, attitudes, beliefs, and values, instilled by education, will form the basis of how we approach the future.*

Inspired schools believe that these are the foundations on which we build and plan our lives. At King's InterHigh and Academy21, we welcome students with varied plans, including attending university, college, obtaining an apprenticeship, or going into the workplace. Being part of Inspired allows us to cater for our rich and varied student community through an inclusive and positive approach that maintains high expectations of all our students with their own aspirations.

Our vision and aims

Both King's InterHigh and Academy 21 welcome students with a variety of prior education experiences and with varied aims. This is fundamental to what we do - our vision is to be a flexible home for all students and so we seek to offer a curriculum and experience that allows students to pursue learning interests, fits around other priorities and gives them the structure needed to work towards their goals. We seek to create the conditions for this – a purposeful learning environment, the ability to focus and challenge oneself and a sense of safety and value for every child.

We have core aims that underpin this vision. They are to:

1. provide a **high quality, positive and inclusive learning experience and environment** that inspires all students to discover, develop and fulfil their potential and make outstanding progress in their learning whatever their starting point.
2. promote **desirable behaviour and a culture of mutual respect and maximum engagement** in learning through our actions and wider culture.
3. **recognise the successes and development of each student**, be it social, emotional, academic, or otherwise, that develops self-esteem, and respect for self and others.

There are some broader themes to our vision that are worth detailing:

Participation: We believe educational success comes from students actively participating in learning through attending live classes or using lessons recordings and resources actively; submitting set work; engaging with their peers or just following feedback to improve. As a school we set conditions for our staff and students to be reflective on their efforts and act with integrity, building a culture of improvement and contribution to community that ultimately makes everyone's impact on the world a positive one.

Holistic development: In a rapidly evolving digital world, we take seriously the holistic development of our students and aim to equip students with the tools and attitudes to navigate technology and global relationships positively. We have robust actions in place to keep school free from more negative instances that might occur in other settings such as bullying or disruption.

Inclusivity and flexibility: We are inclusive, and we want every child, regardless of additional needs, to be the best version of themselves through the support of our flexible schooling and adaptive teaching.

Student Code of Conduct

Conduct in this policy refers to any actions performed by any members of the student community. It includes behaviour in online classrooms, on our platforms and in all the spaces King's InterHigh and Academy 21 provide for students to learn and interact in. It encompasses how students study, communicate with staff and peers, socialise and interact, use all technology where it impacts school life, their conduct beyond the classroom and other areas of their conduct that reasonably fall within the remit of school. Necessarily it includes all behaviour that has an impact on other students in the community and other students' ability to learn and thrive in school.

An important part of developing a positive learning culture that allows every student to feel safe and thrive is to make sure students know what is expected of them in school. We want students to work towards always conducting themselves in line with our school values:

- **Potential** - being the best version of yourself
- **Curiosity** - always seeking to learn and improve
- **Respect** - appreciating that we are all different
- **Kindness** - acting with integrity and care for others
- **Individuality** - having your own aspirations
- **Flexibility** - being adaptable and putting in effort

To help students understand how these values look in practice, the Student Code of Conduct below outlines the conduct expected of students and that which they agree to by being members of our student body. It is supported by our School Charter, which summarises the expected approaches of students to their learning and how this is supported by their parents/carers /mentors and school/educational provision.

Students will:

1. Enter live lessons classroom punctually and positively, engaging with prepared learning activities.
2. Catch up on missed sessions and take responsibility for knowing how to use the learning platform.
3. For KIH students: Attend or view all pastoral sessions (assembly, tutor time, etc.) to ensure they are aware of and engaging with content to support personal development.
4. Prepare adequately for classes and assessments, taking responsibility for planning work and revision out of class.
5. Work independently and ask for support when unable to resolve challenges or stuck with learning.
6. Take pride in their work, participating in class activity and submitting apply task work that is the result of sincere personal effort.
7. Submit work that is their own and not plagiarised or copied from other sources (see plagiarism policy).
8. Submit set work by the deadlines and to the best of their ability (unless exempt), communicating with teacher where additional support or issues arise.
9. Engage with peers and the teacher actively in class and when instructed using the learning platform tools, this includes microphone and camera functions (KIH students) and break out rooms (unless exempt).
10. Value and respect the contributions of peers and teachers, understanding that in our international school and our online alternative provision, students come from different contexts and have different values.
11. Share opinions in a calm and appropriate manner, challenging others respectfully when

- required.
12. Respond in a timely and courteous manner to the teacher when communicated with, both in lesson (e.g. chat, Q&A) and outside of lesson (e.g. email, feedback).
 13. Use all communication tools in a positive, polite, constructive, and focused manner.
 14. Use all school and associated platforms sensibly and respectfully, following guidelines for acceptable use and not communicating in a way that bring the school into disrepute.
 15. Taking responsibility for their actions and behaving with self-control so that everyone can be proud of our community.
 16. Not disrupt the learning of others through misuse of systems or inappropriate communication or behaviour. This includes behaviour that directly and unreasonably distracts other students from their learning or that requires the teacher to respond, thereby taking up their capacity to support other learners.
 17. Accept that the school will take decisions on the behaviour of individuals or groups of students in accordance with this policy
 18. Report all incidents of poor conduct witnessed or affected by school staff so we can maintain an inclusive and kind school community.
 19. Do nothing to endanger a healthy, safe, and secure online environment. This includes using the internet and social media in a safe, appropriate, and positive way and by not taking part in any form of 'cyber-bullying' (that which takes place online or through on social networking sites, messaging apps, direct messages, gaming sites, chat rooms, other websites, etc.).

Promoting desirable behaviour

At King's InterHigh and Academy 21 we know the power of recognition, norms, incentives, routines, boundaries, and consequences in encouraging brilliant conduct. This section outlines the approaches we use to harness these.

Norms are types of behaviour that are expected and considered to be typical in a community. At King's InterHigh and Academy 21 we **define and explain the norms of student behaviour to our learners** - our Student Code of Conduct, Reflect Tutor session content (KIH), assemblies (KIH), reports, teacher explanation, class activity set up, praising effort and success in class and more widely, showcasing student work and effort (KIH). When repeated we can help student to develop habits that make automatic the desirable behaviour that benefits them as learners.

Beyond defining and explaining norms, we are **deliberate in our praise and recognition** when students uphold the behaviour we want to see. This is so important because we know that all students do things at school that are worthy of recognition and all students have their specific areas in which they excel. It is right to highlight these so every child feels a sense of success.

We work hard to make sure students who do the right thing repeatedly know their efforts are appreciated. Ways in which we recognise when students do the right thing, achieve well, or display our values include:

- using assembly and Reflect tutor time to identify students with excellent achievements (KIH)
- praise for student contribution and effort (both schools), including issuing credits and achievement points (KIH) or certificates (Academy21)
- sending recognition messages to parents and carers to celebrate achievements and efforts (KIH)
- sharing when students are doing great things with other students
- direct verbal and written feedback on work.

We also know that students are motivated by incentives that are both intrinsic and extrinsic. On the one hand *intrinsic motivations*, such as an inspiring curriculum and engaging pedagogy, promote an internal desire to think deeply and put in effort by stoking students' interest in their learning. These

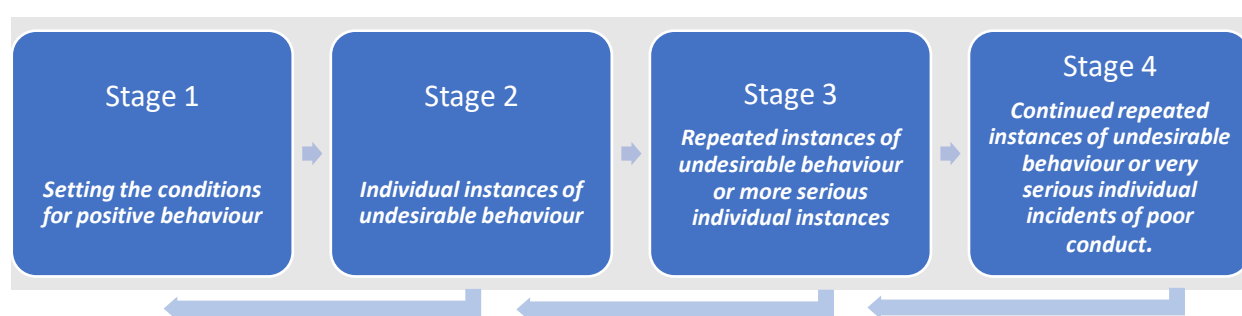
are of huge value. The responsibility to engage with their learning sits with students, with the guidance of teachers, parents, carers and mentors, but as a school we pride ourselves on having a broad, challenging and interesting curriculum that motivates and inspires students.

Similarly, *extrinsic motivations* have an important place in schools by offering external recognition and reward that students can enjoy through good effort and conduct. At Kings Interhigh, our staff use *Achievement Points* and to reward students for specific *ongoing* behaviours we want to see such as sustained effort in class, excellent contribution to class activities, excellent performance on assessments and more. *Credits* are used similarly but for more *one-off* out of class event such as clubs, competitions, student leadership roles. These can be viewed on PARENT PORTAL giving students the recognition at home that is both deserved and motivational. We also use *Concern* points where staff are not satisfied with a student's conduct to signify that they are not meeting part of the Student Code of Conduct. This is discussed with the student and home is notified via the PARENT PORTAL so both school and parents / carers are involved in supporting the student to make better choices. Academy21 students receive frequent positive praise in lessons and via certificates. Teachers also communicate with mentors via their portal about improved effort shown and progress made using weekly feedback grades.

Our behaviour management system and benchmarking

Having an explicit system for promoting excellent conduct is important for any schools. There is significant evidence that a whole school approach that is clear and consistent has an impact on creating purposeful and calm learning environments in which students can thrive. Central to this is a clear vision of what good conduct looks like; explicitly teaching good conduct via lessons; setting up systems and responses to promote good conduct so it becomes routine and upholding high expectations of student conduct.

As online schools we subscribe to these same aspirations and expectations but have necessary adaptations and tools in place to support our more novel classroom environment. Equally, as an international school and an online alternative provision we are very mindful of upholding clear standards that ensure everyone feels included regardless of location. A staged approach is used to show how we uphold expectations.



Stage 1: Setting the conditions for positive behaviour

We take a positive approach to model the behaviour culture we wish to see at King's InterHigh and Academy 21. We focus on quality first teaching to maximise the potential for good behaviour as students are engaged and stretched in their learning. This includes the approaches outlined above in *promoting desirable behaviour*. We work hard to make desirable behaviour very likely and easier to adopt so students and the community benefit. This acts to prevent undesirable behaviour occurring in the first place by sustaining a positive culture that makes effort and engagement the norm.

The proactive approach above is also allied with support measures at every stage where behaviour falls below what we might expect. At each stage the policy outlines indicative support measures for students and families /mentors to help rectify undesirable behaviour and bring the student back to stage 1. At the heart of this is teaching students about their conduct and its impact on themselves and others.

Stage 2: Individual instances of undesirable behaviour in class or on our platforms.

Stage 2 covers individual incidences where a student needs a reminder of expectations and an explanation about how to redirect their focus more positively. For most this will achieve the desired result. Behaviour is excellent at King's InterHigh and Academy 21; however, we understand that sometimes students need a reminder to correct their behaviour. School and learning can be challenging, and our staff use verbal reminders of our high expectations and the obligation students have not to stop others learning or the teacher supporting other students.

Examples

- Inappropriate language or comments to the teacher/peer, including showing a lack of respect to others (*e.g. insensitive comments – without hurtful intent. Comments with hurtful or malicious intent or deemed abusive will have a more serious consequence*).
- Disruption of learning through platform misuse (*e.g. sharing irrelevant content in the chatbox, on mic, or on camera*).
- Non-completion or poor effort in class work that impacts the individual or takes away teacher time from others (*e.g. non participation in group work where they are a live learner and their contribution level shows this is expected*).
- Not focusing on work or not submitting *Explore* tasks, *Apply* tasks or assessments (inc. cycle tests, summative tests, etc), without communicating a reason.
- Failure to follow the instructions of the teacher.
- Preventing other students from focusing on their work.
- Breaches of the school rules and not fulfilling the Student Code of Conduct.
- Repeated lateness to class.

Possible responses to an individual instances of undesirable behaviour in class or on our platforms.

- **Positive redirection:** Using 'positive redirection' to focus students on the task by asking them directly how they are getting on with the work.
- **Direct reminder:** Directly remind the student of the expectations, explaining how to correct behaviour through a chosen tool – Q&A, chat box, mic, or breakout room. Teachers will use a neutral tone, focusing on the *behaviour* and what the student needs to do get back on track.
- **Limit peer interaction:** Limit participation for that lesson until they have spoken to the student. This may mean removing chat/mic rights or removing from/to a breakout space away from the class to speak with them to make their expectations clear and gain assurances from the students they will cease the undesirable behaviour.
- **Log concern:** Teachers will set a concern for the student with a short, clear note on the issue so it is visible to parents. Academy21 teachers may contact a student's lead mentor.
- **Ongoing limited participation (KIH only):** 'Blocked' from school platforms such as Viva Engager (formerly *Yammer*) for a period during investigation.
- In the case of trips or in person activity (KIH only) the same approaches apply but student removal, limited access to activities will mean not being physically involved or present.

Stage 3

Repeated instances of undesirable behaviour or more serious individual instances in class or on our platforms.

Stage 3 typically covers repeats of those instances listed in stage 2 where further response is needed to stop students negatively impacting others. Stage 3 also includes one off instances of poor conduct where parental/carer/mentor involvement, restorative work and agreements are needed.

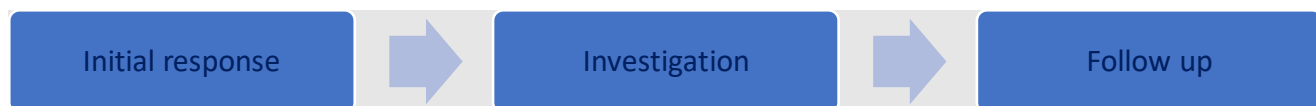
Examples:

- All behaviors in stage 2 that do not stop after support from school or that are deemed more serious and requiring a more elevated response than outlined in stage 2.
- Persistent disruptive behaviour that prevents other students learning or benefiting from teacher time.
- More serious incidents such as harmful communication or targeting of another student; personal information or misuse of platforms.
- Abusive or rude language to staff, including that which intimidates or harms, some prejudice based language. Please note most prejudice based language or highly abusive language are stage 4.

Possible responses to repeated instances of undesirable behaviour or more serious individual instances in class or on our platforms.

Stage 2 responses will have been attempted and the undesirable behaviour has continued. The teacher's professional judgment may mean stage 2 should be attempted more than once, there is no imperative to escalate things quickly if they can be dealt with effectively by a less invasive intervention (remaining longer in stage 2). However, repeated undesirable conduct must have an effective response and not be allowed to continue to impact other students. This judgement – the impact on others, including teacher time, needs to be at the heart of decisions about follow up alongside consideration of a student's individual needs.

Responses to stage 3 and 4 incidents will occur in these steps:



1. **Initial response** [at the time]:

- **Reminder and logging:** Repeat direct reminder of the expectations about conduct and set another concern.
- **Inform HoS and pastoral team:** Discuss the nature of the issue with the Head of Subject and Reflect Tutor, the tutor will speak to the student as well as the class teacher to reinforce. Teacher will copy in the HoS to make sure they are aware of the issue and actions. At Academy21, the Head of Subject will contact the mentor by email to report the issue and find a solution.
- **Limit access:** For KIH, students will be **removed from collaborative tools and spaces as required** (e.g. chat, breakout rooms, Viva Engage) for a set duration. Teachers can speak to the HoS to arrange this and it will be explained to parents/carers/mentors. The approach in A21 differs and will be discussed with mentors.

Please note that the following procedures relate specifically to Kings Interhigh students. Teachers and mentors will deal with Academy21 students on a case by case basis. It is important to note that all breaches of this code of conduct are treated very seriously at Academy21 and can result in students being removed from lessons and asked to discontinue their studies with the provision.

2. Investigation:

- Teacher and HoS/HoY led (depending on if the issue is within a subject or across several/in tutor time), with HoK kept informed.
- **Discussion** between teacher and HoS/HoY to establish clarity over the episode and check notes on school systems.
- **Initial parent/carer communication** to discuss incidents
- **Statements and evidence** gathering from the student and any relevant others
- **Investigation write up** onto single investigation document
- **Benchmarking and decision** about next steps and consequences

3. Follow up:

- **Post-Investigation meeting:** Meeting arranged between student and their parent/carer with teacher and HoS/HoY to explain the evidence, expected behaviour change, planned consequences and supports. Staff will be aware of the need to support students with SEND in this process as appropriate. Possible consequences include:
 - continued limited access to collaborative tools
 - agreed home-based consequences
 - adaptations to teaching for student, including notifying other teachers
 - approaches to groupings in class
 - mentoring or other coaching if possible
 - wellbeing signposting
 - parent/carer check-in
- **Restorative work:** Students will be expected to undertake restorative work to reflect on and explain what they will change, how and why it is important and make a commitment to improve.
- **Written confirmation:** HoS/HoY or teacher will write to parents to confirm what has been done and agreed and what next consequences will be if repeated.
- **Ongoing monitoring:** Staff will check the student is adhering to the agreed behaviours and escalate as appropriate.
- For in person activity, the same approaches apply but removal or limited access means not being physically involved in activities for a period. This may include removal, with parent/carer collection considered.

Stage 4

Continued repeated instance of undesirable behaviour and very serious individual incidents of poor conduct that fall below expected standards and contravene the values of the school.

Stage 4 includes where disruption persists and is thus deemed serious due to its ongoing impact. Stage 4 is reserved also for very serious one-off misbehaviour that needs involved intervention and response and consideration of the student's place in school.

Examples:

- All examples in stage 2 and 3 that do not cease or that are deemed very serious and requiring an elevated response. This includes persistent disruptive behaviour that prevents other students learning or benefiting from teacher time.
- Prejudice based behaviour or language that contravenes our values, including extreme attitudes
- This includes comments based on race, gender, sexuality and disability or other features of an individual's identity.

- Malicious, hurtful, or abusive communication to others that is deemed more serious than stage 3.
- Bullying in all forms - verbal, emotional, cyber, and physical
- Conduct that endangers others physically (e.g. *inducement to take risks*) or online (e.g. *inducing others to commit illegal or dangerous conduct online*)
- Highly abusive conduct to students or teachers that significantly impacts others (e.g. *verbal abuse/threats*).
- Serious misuse of online tools that could seriously negatively impact other students or staff. This includes student behaviour on non-school platforms (e.g. social media) that negatively impact others.
- Any matter that would be referred to UK or local authorities – for example the police. This includes all behaviour that is illegal under UK law, including but not limited to the perpetrating of or promotion of: sexual misconduct, drug and/or alcohol misuse or the damage to property or theft
- Malicious allegations against staff

Possible responses to continued repeated instance of undesirable behaviour and very serious individual incidents of poor conduct.

Initial response [at the time]:

- **Removal:** Student may be removed from the online classroom. Parents/carers will be notified that the student will remain blocked from classes until meeting.
- **Limit access:** Student will be **removed from collaborative tools and spaces as required** for a set duration. It is highly likely for stage 4 incidents the student will be barred from using the system whilst it is investigated. This decision needs to be approved by the Senior Leadership Team each time

Investigation:

- HoS/HoY and HoK led. Discussion between all to establish clarity over the episode and check school systems.
- **Initial parent/carer communication/meeting:** For all stage 4, HoS (or HoY or HoK) will communicate with home to explain the nature of the issues that have been logged as a concern.
- **Statements** and evidence gathering from the student and any relevant others
- **Investigation write up** onto single investigation document
- **Benchmarking and decision** about next steps and consequences
- **Decisions on a student's continuation or exclusion:** Any decision to exclude or to change a student's status must be checked with the Senior Leadership Team.
- **Fixed term exclusion or permanent exclusion decision:** In the most serious incidents or with continued disruptive conduct the decision may be taken in consultation with the Exec. Head to exclude the student for a fixed term or permanently.

Follow up:

- **Post-Investigation meeting:** Meeting arranged between student and their parent/carer with HoK and HoS/HoY to explain the evidence, expected behaviour change, planned consequences, and supports. Staff will be aware of the need to support students with SEND in this process as appropriate. Possible consequences include those listed in stage 3.
- **Restorative work:** Students may be expected to undertake restorative work to reflect and explain what they will change, how and why it is important and make a commitment to improve.

The following stage 4 responses will take place:

- **Change of status** – decision communicated whether to make the student a *library learner only* for or fixed or permanent period. IT controls put in place to ensure no live lesson access though student can communicate via email.
- **Behaviour Plan:** Set up in writing with student agreeing to set of clear conditions of behaviour before being allowed lesson access. Plan to include clear objectives. Plan may include reduced timetable or reduced access to learning tools against review points.

- **Final written warning:** The HoK will confirm what has been done and agreed, including explicitly the behaviour that will not reoccur and what the next consequences will be. They will explain that a repeat may result in either a change in student status or exclusion
- **Ongoing monitoring:** Staff will check the student is adhering to the agreed behaviours and escalate as appropriate.
 - For in person activity, the same approaches apply but removal or limited access means not being physically involved in activities for a period. This may include removal, with parent/carer collection considered

Or

- **Fixed term or permanent exclusion:** If the decision is to exclude the exclusion process below is followed. The Post-Investigation meeting will be used as an exclusion decision meeting either to gather more detail before a subsequent meeting or confirm a decision to exclude. The school must satisfy itself that sufficient evidence has been gathered and opportunity to discuss with the parent/carer has taken place.

Breaches of discipline outside school

A student's misbehaviour outside of school can be damaging to the reputation of both the student and the school. Where an incident is reported of a student's poor behaviour beyond the school day, on non-school platforms or not witnessed by school staff, the school will take an evidence-based approach to identify further action. The approaches outlined in this Behaviour Policy above will apply. Where detrimental impact on the school or individuals is identified, stage 3-4 responses apply (e.g. incidents on non-school sites or social media). Kings InterHigh and Academy 21 will report any actions which it believes amount to criminal activity to the police. If the school believes a student may have taken drugs, it will inform the emergency services. Sexual offences will be reported to the police, including in cases where a student is suspected or alleged to have committed such an offence. The alleged victim's parents will be spoken to whenever possible and told that the police have been informed.

Exclusions:

The decision to exclude a student for either a fixed term or permanently is not taken lightly, it is a response to serious misconduct. We are inclusive of all learners, which means ensuring a calm, purposeful and enjoyable learning environment so that all students and staff to focus on learning and feel safe. This means dealing with the conduct of students that harms the wellbeing of others. King's InterHigh and Academy 21 is entitled to enforce the agreements in the contract of engagement signed by parents and carers, including that students will not engage in a serious breach of school rules and that parents will promote good behaviour in their child. The school may exclude a student where these agreements are contravened.

Reasons for exclusion:

All behaviour that falls under stage 4 is considered grounds for exclusion, including all examples in stage 2 and 3 that do not cease or that are deemed very serious and requiring an elevated response. This includes persistent instances of disruptive behaviour that prevent other students learning or benefiting from teacher time. This policy includes the consideration of conduct outside of school time, where such conduct might be considered to harm Kings King's InterHigh and Academy 21's reputation.

Where a student's conduct falls short of our standards repeatedly or is sufficiently serious a form of exclusion may be used. The main forms of exclusion used will be:

- (a) Alternative status: permanent or temporary move to library learner status with no access to live lessons
- (b) Fixed term exclusion

(c) Permanent exclusion

Fixed term exclusion:

Access to school systems may be temporarily removed whilst an investigation is completed as a neutral act.

The fixed period is at the discretion of the school. Alternatives may be sought such as a change in status and access to school systems. The maximum fixed term exclusion is usually five days with the caveat that any further disciplinary offence will put the student's position at the school in jeopardy. Work will be set for a child to do during the exclusion period together with a reintegration meeting post-exclusion. The school will ensure that a student with a disability or special educational need is able to communicate concerns. A fixed term exclusion cannot be prevented or stopped by a parent/carer or student – it is a school decision. However, the parent/carer has the right put on record their view of the decision in writing to the Executive Head.

Since fixed term exclusion should always be regarded as a warning that permanent exclusion may follow all students and their parents should clearly understand the consequences of permanent exclusion.

Permanent exclusion:

Parents may be required to remove the student permanently from the school if the Executive Headteacher is of the opinion that the student's conduct and its impact on others warrants this course of action.

In making decisions about exclusion the Executive Headteacher will consider any circumstances such as additional learning needs, or disabilities that may be relevant as well as any representations made by the parents. Following any meeting or correspondence about exclusion, parents will be informed immediately with confirmation of the decision in writing, including the reason. Parents have the right to appeal outlined below.

Exclusion procedure:

Parents/carers and students will be informed of this decision in writing, with the consequences explained. Exclusion is a process not an event and so the following steps will have been undertaken by senior staff at Kings InterHigh and Academy 21:

Behaviour policy applied: As appropriate and relative to the behaviour, the actions, support, and consequences of stage 1-4 will be used:

1. *Communicate concern:* Communication will have been made with home to flag and discuss behaviour issue.
2. *Restorative work and discussion* with the student, sometimes via the parent/carer, will have taken place to seek to change the behaviour (unless this is a single very serious incident).
3. *A behaviour plan or a change to the student's status* in school: This may have been used to prevent negative impacts on other students and encourage the student to improve. The school has the right at any time to remove live learner status in response to reasonable concerns about behaviour, this includes as part of a student's return to school after exclusion. There is no right to appeal a change in status as adequate education is provided.
4. *Exclusion:* A decision to exclude may have been taken.

Appeal procedure

Kings InterHigh and Academy 21 offers the right of appeal to any student excluded from the school. Any appeal against exclusion will be dealt with under the School's Complaints Policy and should be made in writing to the Executive Headteacher in accordance with this policy. If parents wish to appeal

against a decision to permanently exclude their child, they should set out the nature of their complaint in writing, detailing the nature of their grievance and the reasons they see for review. The request for a review should be acknowledged within five working days and a response made within ten working days. If the complaint is not resolved an appeal panel will be convened, made up of 3 staff not involved in the decision and at least one not involved in the running of the Education section of the school.

An appeal must be held within a reasonable time (normally 21 working days from the decision to appeal). This will be governed by the frameworks set the Inspired Education Complaints policy. Full details of the complaints procedure are to be found in the Inspired Education Complaints policy. The purpose of the hearing is to decide whether the decision to exclude was a fair and appropriate outcome of the investigation, taking account of the school's behaviour policy. The decision to uphold or reject the decision to exclude will be communicated withing 5 working days

Appendix 1: Roles and responsibilities

We place the student at the centre of our community and ensure that all those people that are engaged in the education and welfare of the pupil are encouraged to take a close interest in the development, learning, progress, and achievements of the pupil. All stakeholders have a role to play in promoting excellent participation and behaviour:

The Senior Education Team: Heads of Key Stage reporting to the Executive Headteacher

- Is responsible for reviewing and approving the behaviour policy.
- Will monitor the policy's effectiveness and hold staff accountable, where appropriate, for its implementation.
- Will ensure that the school environment encourages positive behaviour and that staff deal effectively with poor behaviour using agreed systems, approaches, and actions.
- Lead on the development of an ethos that is committed to inclusivity, recognition, excellence, and positivity.
- Ensure all staff are equipped to implement the behaviour policy and maintain high standards of teaching and student support
- Lead on the consistent, accurate and robust implementation of this policy in their areas, ensuring all teachers, tutors and students meet the expectations of the policy

Heads of Subject and Heads of Year

- Lead on the consistent, accurate and robust implementation of this policy in their areas, ensuring all teachers, tutors and students meet the expectations of the policy
- Model high standards of punctuality and conduct, living the school values as leaders and promoting our positive ethos through their leadership and support of colleagues and students.
- Respond adaptively to information and data about behaviour and behaviour events to resolve issues and create a positive environment that champions participation in learning and high effort.
- Make use of school information systems to gather and analyse student data relevant to monitoring, managing, and intervening in their areas to maintain high standards of conduct and ensure their teams do the same.
- Communicate effectively with parents/carers/mentors to involve them in sustaining a positive learning environment, recognising success, and resolving concerns with their child. Support colleagues to communicate and resolve issues in a timely and effective manner.
- Monitor standards of conduct and participation in their area and implement plans to continually improve and systematically recognise desirable behaviour, using available technology as appropriate.

Leaders of learning/teachers/other student facing staff:

- Consistently, accurately, and robustly implement this policy, ensuring they use agreed systems using agreed systems, approaches and actions (including, but not limited to, recognition and rewards alongside support and consequences) to enable their students meet the expectations of the policy.
- Model high standards of punctuality and conduct, living the school values and promoting our positive ethos through to students and their families.
- Hold high expectations of student participation, effort, and communication, guiding them to achieve their very best and to never impinge on the learning of others negatively.
- Communicate expectations about conduct, participation, and effort explicitly and reinforce with recognition, praise, challenge, and explanation in class and on agreed platforms.
- Record relevant positive and negative conduct on agreed school systems (Staff Hub/ISAMS/Academy21 portals/emails with mentors) for monitoring purposes and to notify

parents/mentors.

- Make use of information and data supplied by line managers and colleagues to respond to student needs and behaviours in a positive manner that promotes effort and participation.
- Communicate effectively with parents/carers/mentors and colleagues to involve them in sustaining a positive learning environment, recognise success and resolve concerns about their child in a timely and effective manner.
- Plan and teach inclusively with known student prior experiences and needs in mind so that every child in your class can develop academically and personally.
- Act in a way that safeguards and promotes the welfare of children, including ensuring children have a safe environment in which to learn and achieve the best social, emotional, and academic outcomes possible.

Parents/Carers/Mentors:

- Support their child in adhering to the King's InterHigh and Academy 21 Behaviour Policy, notably the Student Code of Conduct.
- Ensure their child has the conditions, space, and time to focus on their work at home/an agreed location(s) and check that they are completing it to the best of their ability by the deadlines set.
- Discuss with their child at home/students in educational settings any incidences of desirable conduct and all incidences of inadequate behaviour that they discover or that are communicated by the school.
- Keep up to date with achievement and behaviour information on their child by primarily using Parent/Mentor Portal to view specific information on their child and engage with 'Parental Information'/Information for Mentors shared on that platform.
- Read and where appropriate responding to school communications via email, phone, reports and by attending parent/carer consultations.
- Work with their child to develop good habits and routines that support learning and holistic development.
- Discuss any behavioural concerns they have with relevant school staff promptly and inform the school of any changes in circumstances that may affect their child's behaviour.
- Support the school's implementation of its behaviour policy to promote desirable behaviour and address unacceptable behaviour, including decisions in relation to your child's behaviour including responding to communications about your child's conduct; engaging in discussions and attending meetings to understand and support your child's behaviour all with an understanding of the overall aim to sustain excellent conduct in both schools to promote a safe and calm learning environment for all.